DEPARTMENT OF THE NAVY
OFFICE OF THE ASSISTANT SECRETARY
(FINANCIAL MANAGEMENT AND COMPTROLLER)
1000 NAVY PENTAGON
WASHINGTON, D.C. 20350-1000

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FMO
JAN 23 2006

MEMORANDUM FOR DISTRIBUTION

Subj: TRAVEL CARD PROGRAM PERFORMANCE GOALS

Encl: (1) DON Travel Card Program Metric Performance
(2) Department of Defense Comptroller Strategic Plan Fiscal Year (FY) 2006 Performance Indicator Goals

Last year, the Under Secretary of Defense (Comptroller) (USD (C)) established goals to monitor financial processes, including travel card delinquency and payment information. USD (C) has now issued performance goals for fiscal year 2006. Several of the goals have changed.

For fiscal year 2006, the travel charge card program metrics and goals set by USD (C) are:

- **Individually Billed Account Dollars Delinquent.** Dollars 60 days or more past due – two percent (2%). No change.

- **Individually Billed Accounts Delinquent.** Number of travel card accounts 60 or more days past due – now one percent (1%).

- **Split Disbursement Payments.** Charge card payments made by split disbursement – greater than or equal to 80 percent (80%). No change.

- **Centrally Billed Account Dollars Delinquent.** Dollars 60 days or more past due – now zero percent (0%).

Enclosure (1) provides your command's most recent individually billed account program metrics. As centrally billed accounts generally involve multiple major commands, metrics by major command are not available. Nonetheless, prompt posting of obligations is imperative if the Department is to avoid interest payments and meet the new goal. My staff has begun contacting each major command Agency Program Coordinator not meeting the travel card goals to schedule meetings to review their processes and plan of action for improving.

Subj: TRAVEL CARD PROGRAM PERFORMANCE GOALS

Enclosure (2) provides the entire list of USD (C) performance indicator goals. Please review all the goals relevant to your command. My point of contact for the travel card goals is Mr. Thomas Murray, who may be reached at thomas.j.murray@navy.mil or (202) 685-6734 (DSN 325).

MARK E. EASTON
Director
Office of Financial Operations

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DON TRAVEL CARD PROGRAM METRIC PERFORMANCE
December 2005

	Dollars 60 Days or More Past Due	USD(C) Goal	Accounts 60 Days or More Past Due	USD(C) Goal	Payments Made by Split Disbursements	USD(C) Goal
COMNAVSUPSYSCOM	1.54%	2.00%	0.38%	1.00%	**76.19%**	80.00%
COMSPAWARSYSCOM	1.84%	2.00%	0.84%	1.00%	**73.20%**	80.00%
DIRSSP	1.95%	2.00%	**2.16%**	1.00%	80.94%	80.00%
COMNAVSEASYSCOM	**2.18%**	2.00%	**1.14%**	1.00%	**74.77%**	80.00%
ONR	**2.54%**	2.00%	**1.26%**	1.00%	**70.35%**	80.00%
COMNAVAIRSYSCOM	**2.78%**	2.00%	0.83%	1.00%	**72.47%**	80.00%
COMNAVFACENGCOM	**3.04%**	2.00%	**1.05%**	1.00%	**70.56%**	80.00%
COMSC	**3.37%**	2.00%	**1.79%**	1.00%	**51.46%**	80.00%
FLDSUPPACT	**4.14%**	2.00%	**1.20%**	1.00%	**65.58%**	80.00%
NETC	**4.18%**	2.00%	0.87%	1.00%	**68.57%**	80.00%
BUREAU OF PERSONNEL	**4.85%**	2.00%	**1.32%**	1.00%	**71.27%**	80.00%
COMPACFLT	**6.68%**	2.00%	**1.96%**	1.00%	**61.35%**	80.00%
AAUSN	**7.10%**	2.00%	**1.21%**	1.00%	**64.01%**	80.00%
COMNAVRESFOR	**7.32%**	2.00%	**2.18%**	1.00%	**53.57%**	80.00%
COMLANTFLT	**8.31%**	2.00%	**1.82%**	1.00%	**65.36%**	80.00%
BUMED	**8.55%**	2.00%	**1.19%**	1.00%	**58.38%**	80.00%
COMNAVSPECWARCOM	**8.70%**	2.00%	**2.87%**	1.00%	**76.19%**	80.00%
COMUSNAVEUR	**9.39%**	2.00%	**3.88%**	1.00%	**44.44%**	80.00%
CNI	**10.21%**	2.00%	**2.16%**	1.00%	**49.81%**	80.00%
MARINE CORPS	**13.82%**	2.00%	**2.34%**	1.00%	**69.06%**	80.00%
ONI	**14.26%**	2.00%	**1.45%**	1.00%	**51.70%**	80.00%

UNDER SECRETARY OF DEFENSE
1100 DEFENSE PENTAGON
WASHINGTON, DC 20301-1100

DEC 22 2005

COMPTROLLER

MEMORANDUM FOR ASSISTANT SECRETARY OF THE ARMY (FINANCIAL MANAGEMENT AND COMPTROLLER)
ASSISTANT SECRETARY OF THE NAVY (FINANCIAL MANAGEMENT AND COMPTROLLER)
ASSISTANT SECRETARY OF THE AIR FORCE (FINANCIAL MANAGEMENT AND COMPTROLLER)
DIRECTORS OF THE DEFENSE AGENCIES

SUBJECT: Department of Defense Comptroller Strategic Plan Fiscal Year (FY) 2006 Performance Indicator Goals

Cascading performance indicators throughout the Department allows each Component to gauge its contribution to the overall success of the Department's objective of fostering accountability. We have developed FY 2006 goals related to the Comptroller performance indicators for you to monitor and track results throughout your organization.

Many of our financial management performance indicators feed into the government-wide metrics program. The Department's goals are consistent with these government-wide goals.

Each Component maintains a point of contact with my Performance Management Team for reporting results and corrective actions for achieving our desired goals. My Comptroller Strategic Plan is a living document. By working together, we can continuously improve our strategy for success.

If you have any questions, please contact Mr. Gregory P. Kuechler, (703)695-0388.

Tina W. Jonas

Attachment:
As stated

DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS						
Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
AB	Abnormal Balances	1	**FY 2005 Goal:** No abnormal balances over 2 months old.			
	This metric depicts the Department's effort to reduce Abnormal Balances in Column I of the 1002 at the budget program level and appropriate Lines from 9 and 10 of the SF 133 "Report on Budget Execution and Budgetary Resources.		**FY 2006 Goal:** No abnormal balances over 2 months old.			Validate existing measure with OSD and update as required. Request POA&Ms from each Military Component and Other Defense Agencies to identify root cause(s) and implement corrective actions.
AD	Anti-Deficiency Act (ADA) Violation Cases - Reduce Inventory	0	**FY 2005 Goal:** No cases over 12 months old.	Same as DoD		
	This metric depicts how timely the Department investigates potential violations of the ADA and reports violations to the President and the Congress.		**FY 2006 Goal:** No cases over 12 months old.	Same as DoD		Continue to work with the Military Components and Defense Agencies to complete their requirements within the timeframe specified in the DoD Financial Management Regulation. In addition we are working a 6Sigma effort to improve the efficiency of the ADA processing cycle.
AR	Delinquent Accounts Receivable Available for Collection by DoD (Quarterly)	4	FY 2005 Goal: Reduce DoD delinquent Accounts Receivable by 75 percent from the 2003 year-end balance.	Same as DoD		
	Measures the overall effectiveness of the Department's receivable management.		FY 2006 Goal: DoD public delinquent debt over 30 days should not exceed 10 percent of the Total Public Receivables.	Same as DoD		Major Initiatives: -Monthly Accounts Receivable review with the centers -Recovery Team for Public Receivables -Accounts Receivable database to accelerate analysis and recovery -Change in aging criteria from date of bill/demand letter to that actual due date to properly reflect delinquency -Details of other actions in Accounts Receivable POA&M
AR	Public Accounts Receivable Requiring Due Process Residing at Field Level > 90 Days (Quarterly)	4	FY 2005 Goal: Reduce Public Accounts Receivable requiring due process residing at the field level greater than 90 days by 95 percent from the 2003 year-end balance.	Same as DoD		

DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS

Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
	Measures the overall effectiveness of the Department's receivable management and isolates critical areas of concern.		**FY 2006 Goal:** Public debt > 90 days old that is available to be transferred to debt management is not to exceed 1 percent of the Total Public Receivables for FY 06 and .5 percent for FY 07.			Major initiatives: -Monthly Accounts Receivable review with the centers -Recovery Team for Public Receivables -Details of other actions in Accounts Receivable POA&M
AR	Reduction of Public Debt>180 days Residing in the Debt Management Systems (and not transferred to Treasury) (Quarterly)	4	**FY 2005 Goal:** Reduce debt amounts residing in the Debt Management System by 95 percent from the 2003 year-end balance.			
	Measures the overall effectiveness of the Department's receivable management and isolates critical areas of concern.		**FY 2006 Goal:** (Eliminated this metric and replaced it with two metrics: Reduction of Within DoD Delinquent Intragovernmental Accouns Receivable and Reduction of Outside DoD Delinquent Intragovernmental Accounts Receivable.)			
AR	Reduction of Within DoD Delinquent Intragovernmental Accounts Receivable	N/A	**FY 2005 Goal:** N/A			
	Measures the overall effectiveness of the Department's receivable management and isolates critical areas of concern.		**FY 2006 Goal:** The Total Within DoD Delinquent Intragovernmental Receivables over 30 days should not exceed 10 percent of the Total Within DoD Intragovernmental Receivables.	Same as DoD		
AR	Reduction of Outside DoD Delinquent Intragovermental Accounts Receivable	N/A	**FY 2005 Goal:** N/A			
	Measures the overall effectiveness of the Department's receivable management and isolates critical areas of concern.		**FY 2006 Goal:** The DoD Total Outside Delinquent Intragovernmental Receivables over 30 days should not exceed 10 percent of the Total Outside DoD Intragovernmental Receivables.	Same as DoD		
AR	Delinquent Accounts Receivable from the Public Over 180 Days (Government-wide) (Quarterly)		**FY 2005 Goal:** Less than 10 percent delinquent Accounts Receivable from the public over 180 days as a portion of the total debt from the public.	Same as DoD	Less than 10 percent delinquent Accounts Receivable from the public over 180 days as a portion of total debt from the public.	

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DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS						
Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable						
	Measures how well an agency collects debt from the public.		**FY 2006 Goal:** Less than 10 percent of the delinquent Accounts Receivable from the public over 180 days as a portion of the total debt from the public.		Less than 10 percent delinquent Accounts Receivable from the public over 180 days as a portion of the total debt from the public.	Major initiatives: -Monthly Accounts Receivable review with the centers -Recovery Team for Public Receivables -Accounts Receivable database to accelerate analysis and recovery -Change in aging criteria from date of bill/demand letter to that actual due date to properly reflect delinquency -Details of other actions in Accounts Receivable POA&M
CL Exempt	**Clearing Accounts - Exempt**	**N/A**	**FY 2005 Goal: N/A**			
	Measures the timeliness of reconciling exempt accounts and DFAS limits in DCFO memorandum of Jul 5, 2005, Subj: Reconciliation of Fund Balance with Treasury, Budget Clearing Accounts, and Reporting in Department of Defense metrics.		**FY 2006 Goal:** Reconcile the monthly balance of the Clearing Accounts - Exempt to the Treasury's balance to ensure amounts agree. No more than 5 percent difference.	Same as DoD		
CL Non-Exempt	**Clearing Accounts - Non-Exempt (Within Timeframe)**		**FY 2005 Goal:** Ten percent reduction from the average of all 12 months in FY 2004.	Same as DoD		
	Measures the timeliness of clearing non-exempt accounts under 60 days. Measured in absolute values.		**FY 2006 Goal:** Ten percent reduction from the baseline of $780 million (average of low months Jan 05-Sep 05). Total reduction is $78 million by the end of FY 2006.	Same as DoD		Implement the action items listed in the Suspense Advocate POA&M.
CL Non-Exempt	**Clearing Accounts - Non-Exempt (Overaged)**	4	**FY 2005 Goal:** Ten percent reduction from FY 2004 year-end residual balance (excluding the "write-off" packages).	Same as DoD		
	Measures the timeliness of clearing non-exempt accounts over 60 days. Measured in absolute values.		**FY 2006 Goal:** Less than 10 percent of the Total Clearing Accounts Non-Exempt is in the Overaged category.	Same as DoD		Implement the action items listed in the Suspense Advocate POA&M.
CL	**Suspense Clearing (Absolute) Greater Than 60 Days (Government-wide/Quarterly)**				**FY 2005 Goal:** Less than 10 percent of the Suspense Clearing account is greater than 60 days.	

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DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS

Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotable.						
	Measures the timeliness of clearing and reconciling suspense accounts over 60 days. This government-wide metric includes only F3875 (Budget Clearing Account) and F3880 (Unavailable Check Cancellations).				**FY 2006 Goal:** Less than 10 percent of the Total Suspense Clearing (Absolute) is in the overaged category.	Implement the action items listed in the Suspense Advocate PCA&M.
CL	Suspense Clearing (Net) Greater Than 60 Days (Government-wide/Quarerly)	6			**FY 2005 Goal:** Less than 10 percent of the Suspense Clearing account is greater than 60 days.	
	Measures the timeliness of clearing and reconciling suspense accounts over 60 days. This government-wide metric includes only F3875 (Budget Clearing Account) and F3880 (Unavailable Check Cancellations).				**FY 2006 Goal:** Less than 10 percent of the Total Suspense Clearing (Net) is in the overaged category.	Implement the action items listed in the Suspense Advocate POA&M.
CP 1	Backlog of Commercial Payments		**FY 2005 Goal:** Reduce the backlog to a level not to exceed 2 percent in FY 2005 of overage commercial invoices relative to the total number of commercial invoices on hand.	Same as DoD		
	The backlog of overage invoices is an element used to measure the Department's performance in timeliness of commercial payments.		**FY 2006 Goal:** Reduce the backlog to a level not to exceed 2 percent in FY 2006 of overage commercial invoices relative to the total number of commercial invoices on hand.	Same as DoD		Continue to implement our electronic commerce initiatives for Wide Area Workflow, Automating PowerTrack, and Miscellaneous Payments.
CP 1	Interest Penalties Paid - Dollars Per Million	1	**FY 2005 Goal:** $110 per million paid. (20 percent reduction from FY 2004).	Same as DoD		
	This metric reflects the status of the Department's progress in reducing the amount of interest penalties paid.		**FY 2006 Goal:** $125 per million paid.	TBD		Continue to implement our electronic commerce initiatives for Wide Area Workflow, Automating PowerTrack, and Miscellaneous Payments, along with increased efforts in obtaining required payment documentation and prioritizing workload.
CP 1	Interest Penalties Paid (Government-wide)				**FY 2005 Goal:** Less than .02 percent of interest penalties paid as a portion of total payments.	

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DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS

Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
	This metric reflects the status of the Department's progress in reducing the amount of interest penalties paid.				**FY 2006 Goal:** Less than .02 percent of interest penalties paid as a portion of total payments.	Continue to implement our electronic commerce initiatives for Wide Area Workflow, Automating PowerTrack, and Miscellaneous Payments, along with increased efforts in obtaining required payment documentation and prioritizing workload.
CP 2	Discounts Lost		**FY 2005 Goal:** Reduce the number of discounts lost to no more than 5 percent of discounts offered.	Same as DoD		
	This metric depicts the Department's progress in reducing the number of discounts lost.		**FY 2006 Goal:** Reduce the number of discounts lost to no more than 4 percent of discounts offered.	Same as DoD		Continue our current efforts in prioritizing discount invoices, along with the implementation of our electronic commerce initiatives.
CP 2 Govt-Wide	Percent of Non-Credit Card Invoices Paid on Time (Government-wide)	3			**FY 2005 Goal:** Ninety-eight percent of non-credit card invoices will be paid on time.	
	Measures the number of Prompt Pay Act non-credit card invoices paid on time.				**FY 2006 Goal:** Ninety-eight percent of non-credit card invoices will be paid on time.	Continue to implement our electronic commerce initiatives for Wide Area Workflow, and automating Miscellaneous Payments, along with increased efforts in obtaining required payment documentation and prioritizing workload.
DA	Deposit Accounts with Negative Balances		**FY 2005 Goal:** No negative balances over 3 months old.	Same as DoD		
	Deposit Account with Negative Balances result when recorded outlays exceed fund availability.		**FY 2006 Goal:** No negative balances over 3 months old.	Same as DoD		Request POA&Ms for any appropriation with a negative balance to identify root cause and implement corrective actions.
DA	Deposit Accounts	N/A	**FY 2005 Goal:** N/A	Same as DoD		
	Measures the timeliness of clearing and reconciling deposit accounts.		**FY 2006 Goal:** Reconcile the monthly balance of the Deposit Accounts to the Treasury's balance to ensure amounts agree. No more than 5 percent difference.	Same as DoD		
EP 1	Electronic Payments (Government-wide)	7			**FY 2005 Goal:** Ninety-six percent of commercial payments will be made via electronic funds transfer.	

DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS						
Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
	Measures the percent of vendor payments made via electronic funds transfer.				FY 2006 Goal: Ninety-six percent of commercial payments will be made via electronic funds transfer	Continue to encourage vendor registration in Central Contractor Registration/Corporate EFT database. Also, continue our current efforts in converting medical and dental providers, utility companies, and federal agencies that are receiving checks to EFT.
EP 2	**Electronic Travel Voucher Reimbursement Payments - (Government-wide)**				FY 2005 Goal: Ninety-nine percent of travel voucher reimbursement payments are to be made via EFT.	
	A measure of the percent of payments made electronically in accordance with the Debt Collection Improvement Act which states all recipients entitled to federal payments shall be paid via EFT.				FY 2006 Goal: Ninety-nine percent of travel voucher reimbursement payments are to be made via EFT.	DoD will need to remind all of their customers of mandatory EFT requirements. Assist in giving deployed sites the capability to make EFT payments.
FB	**Fund Balance with Treasury (FBWT) (Unreconciled Cash Balances) (Government-wide)**				FY 2005 Goal: Ninety-eight percent of agency general ledger account 1010 (FBWT) balances reconciled Departmental level to Treasury Financial Management Service (FMS) monthly FMS 6653/6654 and FMS 6655.	
	Measures difference between the fund balance reported in the Treasury Financial Management Service (FMS) reports and the Agency FBWT recorded in its General Ledger.				FY 2006 Goal: To have less than 2 percent of agency summarized balances unreconciled with Treasury FMS monthly reports, FMS 6653/6654 and FMS 6655.	Request POA&Ms for any entity not meeting the goal to identify root cause and implement corrective action. Long-term: Work w/OSD to influence getting the gov't-wide metric changed to a more meaningful metric.
IT	**In-Transit Disbursements and Collections (Overaged)**	5	FY 2005 Goal: Report In-Transit metrics in NET values. Reduce Overaged (over 30 days old) In-Transit disbursements or collections by 75 percent from FY 2004 year-end balance of $502 million.	N/A		

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DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS

Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
	This metric depicts the status of the Department's overaged (over 30 days old) In-Transit disbursements and collections.		FY 2006 Goal: Report In-Transit metrics in NET values and exclude non-capitalized (Non-DFAS) entities from 9/30/05 balances for the purpose of calculating new FY 2006 goals. Establish two overaged metrics. Reduce Overaged (> 120 days old) by 75 percent from FY 2005 year-end balance. Reduce Overaged (>30 days and < 120 days) by 50 percent from the FY 2005 year-end balance. There will be one score applying to DFAS only. While overaged DFAS will be the only area with a target, Total, Within, and Overaged for all In-Transis will be reported monthly.			Clean up FY 2002 and prior Navy issues with invalid Authorized Accounting Activities. Clean up of Interfund backlogs in Dayton. Systems changes to improve system interfaces in Columbus network.
NB	**Appropriations with Negative Balances**		**FY 2005 Goal:** No negative balances over 3 months old.	Same as DoD		
	Appropriations with Negative Balances result when recorded outlays exceed fund availability.		**FY 2006 Goal:** No negative balances over 3 months old.	Same as DoD		Request POA&Ms for any appropriation with a negative balance to identify root cause and implement corrective actions. All will be placed in "Stop Payment" until resolved.
PC	**Purchase Card Delinquencies Military Services**	7	**FY 2005 Goal:** Reduce the delinquency rate to 1 percent.			
	This metric depicts the status of the Department's purchase card account baances using the GSA SmartPay criterion.		**FY 2006 Goal:** Reduce the delinquency rate to 1 percent.	Same as DoD		The PCPMO is working with both banks (USBank and Citibank) to develop a new report that separately identifies for EDI and non-EDI accounts, days to certification (card holder/billing official) and days to pay (DFAS). Action plans to reduce days (and delinquencies) will be required from the responsible organizations.
PC	**Purchase Card Delinquencies Defense Agencies**		**FY 2005 Goal:** Reduce the delinquency rate to 2 percent.			

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DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS						
Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
	This metric depicts the status of the Department's purchase card account balances using the GSA SmartPay criterion.		**FY 2006 Goal:** Reduce the delinquency rate to 2 percent.	Same as DoD		The PCPMO is working with both banks (USBank and Citibank) to develop a new report that separately identifies for EDI and non-EDI accounts, days to certification (card holder/billing official) and days to pay (DFAS). Action plans to reduce days (and delinquencies) will be required from the responsibe organizations.
PC	**Purchase Card Delinquencies (Government-wide)**	7			**FY 2005 Goal:** Reduce the delinquency rate to 0 percent.	
	This metric depicts the status of the Department's purchase card account balances using the GSA SmartPay criterion.				**FY 2006 Goal:** Reduce the delinquency rate to 0 percent.	Increase coordination with the various Purchase Card Program Managers to identify delinquent activities and work with these activities on reducing delinquencies.
PD NU	**Negative Unliquidated Obligated (NULOs) Within Timeframe**		**FY 2005 Goal:** Maintain FY 2004 year-end balance of $94 million or less.	Same as DoD		
	This metric depicts the status of the Department's NULOs less than 120 days od.		**FY 2006 Goal:** Maintain NULO levels below FY04 ending balance of $94 millior for capitalized Defense Agencies. Repoit on all entities.	Same as DoD		Advocate Team to improve prevalidation processes and compliance. Complete current capitalization eforts.
PD NU	**Negative Unliquidated Obligated (NULOs) Overaged (Problem Disbursement)**		**FY 2005 Goal:** Zero $ Overaged over 120 days.	Same as DoD		
	This metric depicts the status of the Department's NULOs over 120 days old.		**FY 2006 Goal:** Reduce Overaged over 120 days to $5 million or less = Green; >$5 million = Red.	Same as DoD		Advocate Team to improve prevalidation processes and compliance. Complete current capitalization efforts.
PD UMD	**Unmatched Disbursements (UMDs) Within Timeframe**		**FY 2005 Goal:** Maintain FY 2004 year-end balance of $712 million or less.	Same as DoD		

DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS						
Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
	Measures UMDs less than 120 days.		**FY 2006 Goal:** Maintain FY 2004 year-end balance of $712 million or less for capitalized Defense Agencies. Exclude non-capitalized (Non-DFAS) entities from 9/30/05 balances for the purpose of calculating new FY 2006 goals. UMDs will be rated against an approved month-to-month plan that shows steady progress leading to a FY 2006 year-end UMD balance that is equal to or less than the FY 2004 year-end level. UMD levels during the year will normally exceed FY year-end levels and should be acceptable if within the parameters of the Acounting Business Line month-to-month plan, as long as the plan has UMD levels returning to FY 2004 year-end levels by FY 2006 year-end.	Same as DoD		Work to resolve outstanding Navy issues. Improve Entitlement/Accounting end-to-end process. Work to improve automated interface rates.
PD UMD	**Unmatched Disbursements (UMDs) Overaged**	1	**FY 2005 Goal:** Zero $ Overaged over 120 days.	Same as DoD		
	Measures UMDs over 120 days.		**FY 2006 Goal:** Achieve zero $ Overaged over 120 days for capitalized Defense Agencies. Exclude non-capitalized (Non-DFAS) entities from 9/30/05 balances for the purpose of calculating new FY 2006 goals. UMDs for waived activities will be rated against an approved month-to-month plan that shows steady progress leading to a FY 2006 year-end UMD balance that is equal to or less than the FY 2004 year-end level. UMD levels during the year will normally exceed FY year-end levels and should be acceptable if within the parameters of the Acounting Business Line month-to-month plan, as long as the plan has UMD levels returning to FY 2004 year-end levels by FY 2006 year-end. All other activities are required to be at or near zero.	Same as DoD		Work to resolve outstanding Navy issues. Complete capitalization initiatives.
SC	**Settlement of Contract Financial Accounts - Universe Determination**	7	**FY 2005 Goal:** Assessment of the progress against the prescribed timeline.			

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DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS

Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
	Measures the progress in reviewing 17,782 contracts identified as potential candidates for settlement and candidates eligible for settlement.		**FY 2006 Goal:** Assessment of the progress against the below prescribed timeline as follows: 1) Determine administrative status of MOCAS contracts by 10/14/05. 2) Determine whether accounting records exist by 10/30/05. 3) Determine accounting balance for those contracts with existing accounting records by 11/7/05. 4) Determine administrative status of Non-DCMA administered contracts by 1/20/06. This metric will terminate in February 2006. As contracts are identified as eligible for settlement under the legislation, they will be measured on a separate metric, Authorization for Settlement of Financial Accounts Under Section 852 of the NDAA for Fiscal Year 2005, Special Temporary Contract Closeout Authority. This second metric becomes operational in October 2005.			
SF	**Statement of Financing (Quarterly**	N/A	**FY 2005 Goal:** Reduce reconciling adjustments by 75 percent from the Sep 2004 year-end balance.			
	Metric depicts the absolute dollar value of the adjustments to reconcile the Statement of Financing (SoF) to the Statement of Net Cost.		**FY 2006 Goal:** Reduce reconciling adjustments by 80 percent from the Sep 2004 year-end balance.			Under review by the Financial Management Transformation Team.
TC	**Travel Card Delinquencies (CBA) (Government-wide)**	3			**FY 2005 Goal:** Reduce delinquency rate to 0 percent.	
	Measures the percent of outstanding balances 61 days past due.				**FY 2006 Goal:** Reduce delinquency rate to 0 percent.	Analyze CBA delinquent accounts to determine whether or not split disbursement is properly utilized. Continue education of individuals and leaders.
TC	**Travel Card Delinquencies (IBA) (Government-wide)**	3			**FY 2005 Goal:** Reduce delinquency rate to 2 percent.	
	Measures the percent of outstanding balances 61 days past due.				**FY 2006 Goal:** Reduce delinquency rate to 2 percent.	Analyze delinquent IBA accounts for causes and coordinate with involved parties for resolution.
TC	**Travel Card Delinquencies (CBA)**	5	**FY 2005 Goal:** Reduce delinquency rate to 1 percent.			

Attachment

DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS

Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
	Measures the percent of outstanding balances 61 days past due.		**FY 2006 Goal:** Reduce delinquency rate to 0 percent.	Same as DoD		Analyze delinquent CBA accounts for causes and coordinate with involved parties for resolution. Achieving zero delinquencies in a largey manual process will be difficult.
TC	Travel Card Delinquencies (IBA)	5	**FY 2005 Goal:** Reduce delinquency rate to 2 percent.			
	Measures the percent of outstanding balances 61 days past due		**FY 2006 Goal:** Reduce delinquency rate to 2 percent.	Same as DoD		Analyze IBA delinquency accounts to determine whether or not split disbursement is properly utilized. Continue education of individuals and leaders.
TC	Travel Card Delinquencies - (IBA) Cardholders		**FY 2005 Goal:** Reduce the percent of cardholders with delinquent balances over 60 days to 1.5 percent of total cardholders.			
	Measures the percentage of total accounts with balances 61 days past due.		**FY 2006 Goal:** Reduce the percent of total cardholders with delinquent balances 61 days past due to 1 percent.	Same as DoD		Analyze IBA delinquency accounts to determine whether or not split disbursement is propery utilized. Continue education of individuals and leaders. One percent of cardholders delinquent will more closely correlate to 2 percent dollar goal.
TC	Travel Card Delinquencies (IBA) Split Disbursement	5	**FY 2005 Goal:** Increase split disbursement payments to 80 percent of total payments.			
	Measures the percent of total payments received by Bank of America each month that are made via split disbursement.		**FY 2006 Goal:** Increase split disbursement payments to 80 percent of total payments.	Same as DoD		Continue to provide Military Components split disbursement data by major command and compare to delinquency rates. Focus on commands with low split disbursement percentages and high delinquency rates. Emphasze use of Defense Travel System where it is deployed.
TO	Treasury Offset Program - Total Number of Executable Referrals - Collectedvs. Total Number of Executabe Referrals		**FY 2005 Goal:** Collect at least 75 percent of all Executable Referrals from Treasury Financial Management Service.			
	Measures DoD performance in successfuly collecting executable debt referals that are owed by an external entities.		**FY 2006 Goal:** Collect at least 90 percent of all Executable Referrals from Treasury Financial Management Service.	Same as DoD		Continue our current efforts in identifying and recovering vendor debts.

Attachment

DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS						
Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
Government-wide metrics are non-negotiable.						
UA	**Unsupported Accounting Entries (Quarterly)**	5	**FY 2005 Goal:** Reduce unsupported entries to $175 billion.	Component goals to be determined.		Working initiatives to address issues with eliminating entries, balancing entries, and adjustments for Statement of Financing preparation.
	Measures accounting adjustments made for a variety of reasons that should be supported with proper documentation.		**FY 2006 Goal:** Reduce Unsupported Adjustments by 25 percent of the FY 2005 year-end balance.	Same as DoD		Short-term elimination solution - US Marine Corps testing options to append the Trading Partner Number (TPN) in payables. Work group with Accounting Business Line and Intra-Governmental Transactions Systems (IGTS) team. Long-term solution for elimination entry issues - implement IGTS.

DOD FINANCIAL MANAGEMENT FY 2006 PERFORMANCE INDICATOR GOALS

Metric Short Name	Metric Name/Definition	Current Score	DoD Goal	Component Goal	Government-wide Goal	Plan of Action to Achieve Goal
MP	Military Personnel (MILPERS) Obligation Rates		**FY 2005 Goal:** Obligate 98 - 100 percent of the budget within the execution year.	Same as DoD		
	Tracks and measures the progress in executing the MILPERS budget authority appropriated by the Congress.		**FY 2006 Goal:** Obligate 98 - 100 percent of the budget within the execution year.	Same as DoD		
OM	Operations and Maintenance (O&M) Obligation Rates		**FY 2005 Goal:** Obligate 98 - 100 percent of the budget within the execution year.	Same as DoD		
	Tracks and measures the progress in executing the O&M budget authority appropriated by the Congress.		**FY 2006 Goal:** Obligate 98 - 100 percent of the budget within the execution year.	Same as DoD		
WCF	Working Capital Fund Quick Ratio	$	**FY 2005 Goal:** Maintain an optimum ratio of at least one between Current Assets and Current Liabilities.	Same as DoD		
	This metric depicts whether an organization has sufficient working capital.		**FY 2006 Goal:** Maintain an optimum ratio of at least one between Current Assets and Current Liabilities.	Same as DoD		
WCF	Working Capital Fund Accumulated Operating Results		**FY 2005 Goal:** Maintain AOR variance within 2 percent operating cost plan during the year.	Same as DoD		
	This metric reflects the cumulative operating gain or loss since inception for each industrial-ype business area.		**FY 2006 Goal:** Maintain AOR variance within 2 percent operating cost plan during the year.	Same as DoD		
WCF	Working Capital Fund (Cash)		**FY 2005 Goal:** Maintain a 7 - 10 day cash balance to meet current and future obligations.	Same as DoD		
	This metric measures a business activity ability to maintain sufficient cash to meet current obligations and accurately forecast cash requirements.		**FY 2006 Goal:** Maintain a 7 - 10 day cash balance to meet current and future obligations.	Same as DoD		